

\$ \*HQHUDO ,QIRUPDWLRQ

\$ 5HVSQRQGHQW ,QIRUPDWLRQ 1RW IRU 3XEOLFDWLRQ

\$	1DPH	
\$	7LWOH	
\$	2IILFH	
\$	0DLLOLQJ \$GGUHV	
\$	&LW\ 6WDWH =LS &RXQWU\	
\$	3KRQH	
\$	)D[	
\$	( PDLO \$GGUHV	
\$	\$UH \RXU UHVSQRQVHV WR WKH &'6 SRVW\XG\LRQ VH:HHJ\HQVHH	
\$	,I \HV SOHDVH SURYLGH WKH 85/ RI WKH FRUUHVSQRQLQJ	

1R  
HE SDJH

\$ \$ :HLWL,vhE6,UTApppppO ,"~äv(A%MDERXW ZKIRFKP DRXLR QYZLO ØHQVRLV REHV SRLE ØRVPRIHQ ØXWLQ JHQHUDO 7  
ZLOO KHOS WKH SXEOLVKHUV IXUWKHU UHILQH &'6 LWHPV



\$ \$GGUHV ,QIRUPDWLRQ \*ODGHV 5RDG

\$	1DPH RI &ROOHJH 8QLY\XORFDW\SDWRQD/QWLF 8QLYHUVLW\	
\$	0DLLOLQJ \$GGUHV	
\$	&LW\ 6WDWH =LS &RXQWU\	
\$	6WUHHW \$GGUHV LI GLIIHUHQW	
\$	&LW\ 6WDWH =LS &RXQWU\WWS ZZZ IDX HGX	
\$	0DLQ 3KRQH 1XPEHU	
\$	::: +RPH 3DJH \$GGUHV	
\$	\$GPLVLRQV 3KRQH 1XPEHU	
\$	\$GPLVLRQV 7ROO )UHH 3KRQH 1XPEHU	
\$	\$GPLVLRQV 2IILFH 0DLLOLQJ \$GGUHV	
\$	&LW\ 6WDWH =LS &RXQWU\URFD 5DWRQ )/	
\$	\$GPLVLRQV )D[ 1XPEHU	
\$	\$GPLVLRQV ( PDLO \$GPLVLRQV#IDX HGX	
\$	,I WKHUH LV D VHSORZV\WWS 85/DSSOLFDWLRQ HGX SRVW DSSOLFDWLRQ ORJLQ LQGH[ [KWPO	
\$	VFKRRO\V RQOLQH DSSOLFDWLRQ SOHDVH	
\$	VSHFL\	
\$	,I \RX KDYH D PDLLOLQJ DGGUHV RWKHU	
\$	WKDQ WKH DERYH WR ZKLFK DSSOLFDWLRQV	
\$	VKRXOG EH VHQW SOHDVH SURYLGH	

\*ODGHV 5RDG

\$ 6RXUFH RI LQVWLWXW\RIHQD\QFRQRVHO

\$	3XEOLF	
\$	3ULYDWH QRQSURILW	
\$	3URSULHWDU\	

\$ &ODVLI\ \RXU XQGHUJUDGXDWL LQVWLWXWLRQ

\$	&RHGXFDWLRQDO FROOHJH	
\$	0HQ V FROOHJH	
\$	:RPHQ V FROOHJH	

\$ \$FDGHPLF \HDU FDOHQGDU

\$	6HPHVWHU	
\$	4XDUWHU	
\$	7ULPHVWHU	
\$		
\$	&RQLQXRXV	
\$	'LIIHUV E\ SURJUDP GHVFULEH	
\$	2WKHU GHVFULEH	





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% [redacted] 0HQ :RPHQ 0HQ :RPHQ  
% 8QGHUJUDGXDWHV [redacted]  
%



\*UDGXDWLRQ 5DWHV

**Fall 2010 Cohort**

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**Fall 2009 Cohort**

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)RU 7ZR <HDU ,QVWLWXWLRQV

**2013 Cohort**

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**2012 Cohort**

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5HWHQWLRQ 5DWHV

&RPPRQ 'DWD 6HW

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\$SSOLFDWLRQV

& )LUVW WLPH ILUVW \HDU IUHVKPHQ HVWFKGHQWVH3VRNNGGJWKHUQWPLPH ILUVW  
& \HDU VWXGHQWV ZKR DSSOLHG ZHUH DGPSLWVWHVLPHQGLQDQDOOHG JQDOXGRH  
& HDUO\ GHFLVLRQ HDUO\ DFWLRQ DQG VLVXGHQWV ZKR QEHWJLO\ VFKRBUHV GX  
& \$SSOLFDQWV VKRXOG LQFOXGH RQO\ WKH#XLW#GHQWV ZKR FRMLLOOHUJ WVKRQ IRU  
& DGPLVVLRQ L H ZKR FRPSOHWHG DFWLRQDYHOEHDHSSQRFDLWLRQRI DQGH ZKRWKH  
& IROORZLQJ DFWLRQV DGPLVVLRQ QRQDGIPQVWRQRUSD\$S\$HFDQWL RQ ZDWWGQDZQ  
& E\ DSSOLFDQW RU LQVWLWXWLRQ \$GPHVWVH DSOHFDQWVGHKRXVQZKRZOXH  
& VXEVHTXHQWO\ RIIHUG DGPLVVLRQ

&  
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& 7RWDO ILUVW WLPH ILUVW \HDU IUHVKPDQ ZRPHQ ZKR ZHUH DGPLWWHG

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& 7RWDO SDUW WLPH ILUVW WLPH ILUWRQHDU IUHVKPDQ ZRPHQ ZKR HQ

&

& 'R \RX KDYH D SROLF\ RI SODFLQJ VWXGHQWV RQ D ZDLW LQJ OLWV"  
& ,I \HV SOHDVH DQVZHU WKH TXHVWLRQV EHORZ IRU )DOO DGPLVVL

CLRQ• P`€& 1XPEHU RI ZDLW OLVWHG VWXGHQWV DGPLWWHG

& 1XPEHU RI ZDLW OLVWHG VWXGHQWV DGPLWWHG

& ,V \RXU ZDLWLQJ OLWV UDQNHG"  
& ,I \HV GR \RX UHOHDVH WKDW LQIRUPDWLRQ WR VWXGHQWV"

& 'R \RX UHOHDVH WKDW LQIRUPDWLRQ WR VFKRRO FRXQVHORUV"

\$GPLVVLRQ 5HTXLUHPPHQWV

& +LJK VFKRRO FRPSOHWLRQ UHTXLUHPPHQW  
& +LJK VFKRRO GLSORPD LV UHTXLUHG DQG \*(' LV  
& DFFHSHWG  
& +LJK VFKRRO GLSORPD LV UHTXLUHG DQG \*(' LV QRW  
& DFFHSHWG  
& +LJK VFKRRO GLSORPD RU HTXLYDOHQW LV QRW UHTXLUHG

& 'RHV \RXU LQVWLWXWLRQ UHTXLUH RU UHSDUHQWV DSURQWDDOIFRQGHJWHHSU  
& VHHNLQJ VWXGHQWV"

&  
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& 8QLWV 8QLWV  
& 5HTXLUHG 5HFRPPHQGHG

& 7RWDO DFDGHPLF XQLWV  
& (QJOLVK  
& ODWKHPDWLFV  
& 6FLHQFH  
& 2I WKHVH XQLWV WKDW PXVW EH  
& ODE

& )RUHLJQ ODQJXDJH  
& 6RFLDO VWXGLHV  
& +LVWRU\  
& \$FDGHPLF HOHFWLYHV  
& &RPSXWHU 6FLHQFH

&RPPRQ 'DWD 6HW

& 9LVXDO 3HUIRUPLQJ \$UWV





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& &DQ LW EH ZDLYHG IRU DSSOLFDQWV  
ZLWK ILQDQFLDO QHHG" I

& ,I \RX KDYH DQ DSSOLFDWLRQ IHH DQG DQ RQ OLQH DSSOLFDWLRQ RSWLR  
& 6DPH IHH

& )UHH  
& 5HGXFHG

& <HV 1R  
& &DQ RQ OLQH DSSOLFDWLRQ IHH EH  
ZDLYHG IRU DSSOLFDQWV ZLWK  
ILQDQFLDO QHHG"

& \$\$\$SOLFDWLRQ FORVLQJ GDWH  
& <HV 1R  
& 'RHV \RXU LQVWLWXWLRQ KDYH DQ  
DSSOLFDWLRQ FORVLQJ GDWH"  
& \$\$\$SOLFDWLRQ FORVLQJ GDWH IDOO  
& 3ULRULW\ GDWH

& <HV 1R  
& \$UH ILUVW WLPH ILUVW \HDU VWXGHQW DFFHSWHG IRU WHUPLV RWKHU WK

& 1RWLILFDWLRQ WR DSSOLFDQWV ~~(Fill in DoG Policy)~~ VLRQ GHFLVLRQ VHQW  
& 2Q D UROOLQJ EDVLV EHLQQLQJ  
GDWH 2FW  
& %\ GDWH  
& 2WKHU

& 5HSO\ SROLF\ IRU DGPLVVRQ (Fill in the Grid) DSSOLFDQWV  
& 0XVW UHSO\ E\ GDWH  
& 1R VHW GDWH  
& 0XVW UHSO\ E\ 0D\ RU ZLWK  
BBBBB ZHHNV LI QRWLILHG  
WKHUHDWU  
& 2WKHU  
& 'HDGOLQH IRU KRXLQJ GHSRV LW 00 "  
& \$PRXQW RI KRXLQJ GHSRV LW  
& 5HIXQGDEOH LI VWXGHQW GRHV QRW HQUROO"  
& <HV LQ IXOO  
& <HV LQ SDUW  
& 1R

& 'HIHUHG DGPLVVRQ  
& <HV 1R  
& 'RHV \RXU LQVWLWXWLRQ DOORZ VWXGHQW WR SRVWSRQH HQUROOPHQW DIW  
DGPLVVRQ"  
& ,I \HV PD[LXP SHULRG RI SRVWSRQH HQUROOPHQW

& (DUO\ DGPLVVRQ RI KLJK VFKRRO VWXGHQWV  
& <HV 1R  
& 'RHV \RXU LQVWLWXWLRQ DOORZ KLJK VFKRRO VWXGHQW WR HQUROO DV I  
ILUVW WLPH ILUVW \HDU IUHVKPDORUHQWV RQH \HDU RU PRUH EHI  
VFKRRO JUDGXDWLRQ"

& &RPPRQ \$\$\$SOLFDWLRQ HVWLRQ UHPRYHG IURP WLDWHG GXULQJ F\FOH

(DUO\ 'HFLVLRQ DQG (DUO\ \$FWLRQ 30DQV  
& (DUO\ 'HFLVLRQ  
& <HV 1R

&RPPRQ 'DWD 6HW

' 75\$16)(5 \$'0,66,21

)DOO \$SSOLFDQWV

	<HV	1R
'RHV \RXU LQVWLWXWLRQ HQUROO SOHDVH VNLS WR 6HFWLRQ (	WUDQVIHU	VWXGHQWV" ,I QR
,I \HV PD\ WUDQVIHU VWXGHQWV FUHGLW E\ WUDQVIHUULQJ FUHGLW FRPSOHWHG DW RWKHU FROOHJHV	HDUQ DGYDQFHG VW DQGLQJ V HDUQH IURP FRXUVH ZRUN XQLYHUVLWLHV"	

3URYLGH WKH QXPEHU RI VWXGHQWV ZKHUR DSSOLFDQWV ZHUW HDG R\HMWHGJ DQG QVIHU VWXGHQWV LQ )DOO

	\$SSOLFDQWV	\$GPLVWHG HQUROO HG	\$SSOLFDQWV	\$SSOLFDQWV
0HQ				
:RPHQ				
7RWDO				

\$SSOLFDWLRQ IRU \$GPLVLRQ

,QGLFDWH WHUPV IRU ZKLFK WUDQVIHUV PD\ HQUROO

)DOO	
:LQWHU	
6SULQJ	
6XPPHU	

	<HV	1R
0XVW D WUDQVIHU DSSOLFDQW KDYH D PLQLPXP QXPEHU RI FUHGLWV FRPSOHWHG RU HOVH PXVW DSSOLFDQWV DQ HQWHULQJ IUHVKPDQ"		
,I \HV ZKDW LV WKH PLQLPXP QXPEHU RI FUHGLWV DQG WKH XQLW RI PHDVXUH"		

,QGLFDWH DOO LWHPV UHTXLUH GRLVW QVIHU VWXGHQWV WR DSSO\ IRU D

	5HTXLUHG RI \$OO	5HFRPPHQG RI \$OO	5HFRPPHQG RI 6RPH	5HTXLUHG RI 6RPH	1RW 5HTXLUHG
+LJK VFKRRO WUDQVFULSW					[
&ROOHJH WUDQVFULSW V					[
(VVD\ RU SHUVRQ DO VWDWHPHQW					[
,QWHUYLHZ					[
6WDQGDUGLJHG WHVW VFRUHV					[
6WDWHPHQW RI JRRG VWDQGLQJ IURP LQVWLWXWLRQ V					[

,I D PLQLPXP KLJK VFKRRO JUDGH SRLQW DYHUDJH LV UHTXLUHG RI WUDQVIHU DSSOLFDQWV VSHFL\ RQ D VFDOH

,I D PLQLPXP FROOHJH JUDGH SRLQW DYHUDJH LV UHTXLUHG RI WUDQVIHU DSSOLFDQWV VSHFL\ RQ D VFDOH

/LVW DQ\ RWKHU DSSOLFDWLRQ UHTXLUHUV VSHFLILF WR WUDQVIHU DS

/LVW DSSOLFDWLRQ SULRULW\ FORNLSO\ QRWHLV FDWLVW DQGLQJ DQG DSSOLFDWLRQ DUH UHYLHZHG RQ D FRQLQXR XV RUUNRLOO WKH ERODLSO DFGP DV\LRON PBOXPQ

	3ULRULW\ 'DWH	&CRVLQJ 'DWH	1RWLILFDWLRQ	5ROOLQJ \$GPLVLRQ	5HSO\ 'DWH
)DOO					[
:LQWHU					[
6SULQJ					[
6XPPHU					[

	<HV	1R
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&RPPRQ 'DWD 6HW R t,~ !gH\*

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( $FFHOHUDWHG SURJUDP [
( &RRSHUDWLYH HGXFDWLRQ SURJUDP [
( &URVV UHJLVWUDWLRQ [
( 'LVWDQFH OHDUQLQJ [
( 'RXEOH PDMRU [
( 'XDO HQUROOPHQW [
( (QJOLVK DV D 6HFRQG /DQJXDJH (6/ [
( ([FKDQJH VWXGHQW SURJUDP GRPHVWLF [
( ([WHUQDO GHJUHH SURJUDP [
( +RQRUV 3URJUDP [
( ,QGHSHQGHQW VWXG\ [
( ,QWHUQVKLSV [
( /LEHUDO DUWV FDUHHU FRPELQDWLRQ [
( 6WXGHQW GHVLJQHG PDMRU [
( 6WXG\ DEURDG [
( 7HDFKHU FHUWLILFDWLRQ SURJUDP [
( :HHNHQG FROOHJH [
( 2WKHU VSHFL\

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( 7KLV TXHVWLRQ KDV EHHQ UHPRYHG IURP WKH &RPPRQ 'DWD 6HW

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( $UHDV LQ ZKLFK DOO RU PRVW VWXGHQWV FURXUWHXLUHG WR FRPSOHWH
ZRUULRUJUDLQXDWLRQ
( $UWV ILQH DUWV [
( &RPSXWHU OLWHUDF\
( (QJOLVK LQFQWPGHQJOFRPSOVVWHRQ 2af[
( (RUNLJQHOLQJXDJH [
( ° `pPP`Ä™h0Ð°( &XWLQJWHR [( &0DWLHPRWLRRT™h0Ð°( &3KLFVWSH\ (6FLIQFH DLLRURVLVDW RU P
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) [REDACTED] )LUVW WLPH ILUVW \H DU  
IUHV KPDQ8QG H UJUDGX DWHV  
VWXGHQWV  
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) &DPSXV 0LQLVWULHV [  
) &KRUDO JURXSV [  
) &RQFHUW EDQG [  
) 'DQFH [  
) 'UDPD WKHDWHU [  
) ,QWHUQDWLRQDO 6WXGHQW [  
2UJDQL]DWLRQ [  
) -D]] EDQG [  
) /LWHUDU\ PDJD]LQH [  
) 0DUFKLQJ EDQG [  
) 0RGHO 81 [  
) 0XVLF HQVHPEOHV [  
)





\* 3OHDVH SURYLGH WKH 85/ RI \RXU LQVWLWXWLRQ¶V QHW SULFH FDOFXODW

\*

\* [REDACTED] )LUVW <HDU 8QGHUJUDGXDWHV  
 \* 35,9\$7( ,167,787,216  
 7XLWLRQ  
 \* 38%/,& ,167,787,216  
 7XLWLRQ  
 ,Q GLVWULFW  
 \* 38%/,& ,167,787,216  
 ,Q VWDWH RXW RI GLVWULFW  
 \* 38%/,& ,167,787,216  
 2XW RI VWDWH  
 \* 1215(6,'(17 \$/,(16  
 7XLWLRQ ,QFOXGHG DERYH ,QFOXGHG DERYH

\* 5(48,5(')((6

\* 5220 \$1' %2\$5'  
 RQ FDPSXV  
 \* 5220 21/<  
 RQ FDPSXV  
 \* %2\$5' 21/<  
 RQ FDPSXV PHDO SODQ

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\* [REDACTED] 0LQLPXP 0D[LXP

\* [REDACTED] <HV

\* 3URYLGH WKH HVWLPDWHG H[SHQVHV KDUW WSLFDO XOO WLPH XQGHIJUD

	5HVLGHQWV	&RPPXWHUV OLYLQJ DW KRPH	&RPPXWHUV OLYLQJ DW KRPH
* %RRNV DQG VXSSOLHV			
* 5RRP RQO\			
* %RDUG RQO\			
* 5RRP DQG ERDUG WRWDO LI \RXU FROOHJH FDQQRW SURYLGH VHSUDWH URRP DQG ERDUG ILJXUHV IRU FRPPXWHUV QRW OLYLQJ DW KRPH			
* 7UDQVSRUWDWLRQ			
* 2WKHU H[SHQVHV			

\* 8QGHIJUDGXDW SHU FUHGLW KR XU FKDUJHV WXLWLRQ RQO\

* 35,9\$7( ,167,787,216	
* 38%/, & ,167,787,216 ,Q GLVWULFW	
* 38%/, & ,167,787,216 ,Q VWDWH RXW RI GLVWULFW	
* 38%/, & ,167,787,216 2XW RI VWDWH	
* 1215(6,'(17 \$/, (16	



+ [Redacted] HVWLPDWHGILQDO

+ ;

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+ [Redacted] 1HHG EDVHG 1RQ QHHG  
,QFOXGH QRQ QHHG EDVHG  
EDVHG DLG XVHG WR (LFOXGH QRQ QHHG  
PHHW QHHG EDVHG DLG XVHG WR  
PHHW QHHG

+ [Redacted] \$44,326,795 \$0

+ \$8,347,571 \$3,871,754

+



- + F 1XPEHU RI VWXGZHQVZHUCHOGLQMHUPLQHG WR  
KDYH ILQDQFLDO QHHG
- + G 1XPEHU RI VWXGZHQVZHUCHOZHU GHG DQ\  
ILQDQFLDO DLG
- + H 1XPEHU RI VWXGZHQVZHUCHOZHU GHG DQ\  
QHHG EDVHG VFKRODUVKLS RU JUDQW DLG
- + I 1XPEHU RI VWXGZHQVZHUCHOZHU GHG DQ\  
QHHG EDVHG VHOI KHOS DLG



&RPPRQ 'DWD 6HW

([FOXGH VWXGHQWV ZKR WUDQVIHUUHG LQ  
PRQH\ ERUURZHG DW RWKHU LQVWLWXWLRQV  
SDUHQW ORDQV  
VWXGHQWV ZKR GLG QRW JUDGXDW

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D \$Q\ ORDQ SURJUDP )HGHUDO 3HUNLQV )HGHUDO 6WDIIRUG  
6XEVLGLJHG DQG 8QVXEVLGLJHG LQVWLWXWLRQDO VWDWH SULYDWH  
ORDQV WKDW \RXU LQVWLWXWLRQ LV <sup>1,022</sup> <sup>52%</sup> <sup>33%</sup> <sup>22,648</sup> <sup>1,548</sup>  
)HGHUDO 'LUHFV 6WXGHQW /RDQV DQG )HGHUDO )DPLO\  
(GXFDWLRQ /RDQV

E )HGHUDO ORDQ SURJUDPV )HGHUDO 3HUNLQV )HGHUDO  
6WDIIRUG 6XEVLGLJHG DQG 8QVXEVLGLJHG ,QFOXGH ERWK \$20,488  
)HGHUDO 'LUHFV 6WXGHQW /RDQV DQG )HGHUDO )DPLO\  
(GXFDWLRQ /RDQV

F ,QVWLWXWLRQDO ORDQ SURJUDPV \$0

G 6WDWH ORDQ SURJUDPV 0 \$0

H 3ULYDWH VWXGHQW ORDQV PDGH E\ D EDON RU  
OHQGHU <sup>78</sup> <sup>4%</sup> \$26,466

+ ,QGLFDWH \RXU LQVWLWXWLRQV \$DOLVKLS HDQG GILUQMQ DWG WRW XROGHU JFDK  
VHNNLQJ QRQUHVLGHQW DOLHQV  
+ ,QVWLWXWLRQDO QHHG EDVHG VFKRODUVKLS RU JUDQW DLG LV DYDLODEOH  
+ ,QVWLWXWLRQDO QRQ QHHG EDVHG VFKRODUVKLS RU JUDQW DLG LV DYDLOD  
+ ,QVWLWXWLRQDO VFKRODUVKLS RU JUDQW DLG LV QRW DYDLODEOH

+

+ \$YHUDJH GROODU DPRXQW RI LQVWLWXWLRQDO GILUQMQ DWG WRW XROGHU JFDK  
VHNNLQJ QRQUHVLGHQW DOLHQV

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3URFHVV IRU )LUVW <H DU )UHV KPDQ 6WXGHQWV

+ &KHFN RII DOO ILQDQFLDO DLG IRUPV LGRPHVLDLQF DLG VDS SHDL F D QVHW RPKDQ VXEPLW  
+ ;

+ &66 )LQDQFLDO \$LG 352),/(

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E 6WXGHQWV QRWLILHG RQ D UROOLQJ EDVLV <HV 1R  
, I \HV VWDUWLQJ GDWH

+ ,QGLFDWH UHSO\ GDWHV  
+ 6WXGHQWV PXVW UHSO\ E\ GDWH  
+ RU ZLWKLQ BBBBBB ZHHNV RI QRWLILFDWLRQ

7\SHV RI \$LG \$YDLODEOH  
3OHVH FKHFN RII DOO W\SHV RI DLG V D R D U O L D E V H L W R V K L R G H U J U D G X D W H V D

+ /RDQV  
+ )('5\$ / ',5(&7 678'(17 /2\$1 352\*5\$0 ',5(&7 /2\$1  
+ 'LUHFW 6XEVLGL]HG 6WDIIRUG /RDQV ;  
+ 'LUHFW 8QVXEVLGL]HG 6WDIIRUG /RDQV ;  
+ 'LUHFW 3/86 /RDQV ;

+ )HGHUDO 3HUNLQV /RDQV ;  
+ )HGHUDO 1XUVLQJ /RDQV ;  
+ 6WDWH /RDQV  
+ &ROOHJH XQLYHUVLW\ ORDQV IURP LQVWLWXWLRQDO IXQGV  
+ 2WKHU VSHFLI\

+ 6FKRODUVKLSV DQG \*UDQWV  
+ 1 ((' % \$ 6 ('  
+ )HGHUDO 3HOO ;  
+ 6 (2\* ;  
+ 6WDWH VFKRODUVKLSV JUDQW ;  
+ 3ULYDWH VFKRODUVKLSV ;  
+ &ROOHJH XQLYHUVLW\ VFKRODUVKLSV QGV JUDQW; DLG IURP LQVWLWXWLRQDO  
+ 8QLWHG 1HJUR &ROOHJH )XQG ;  
+ )HGHUDO 1XUVLQJ 6FKRODUVKLS ;  
+ 2WKHU VSHFLI\

+ &KHFN RII FULWHULD XVHG LQ DZDUO LQ WKH WDWLQJ SLOO XWLRQDO DLG &KHFN DO

	1RQ 1HHG %DVHG	1HHG %DVHG
\$FDGHPLFV		;
\$OXPQL DIILOLDWLRQ		
\$UW		
\$WKOHWLFV	;	
-RE VNLOOV		
527&		
/HDGHUVKLS		;
0LQRULW\ VWDWXV		
0XVLF GUDPD	;	
5HOLJLRXV DIILOLDWLRQ		
6WDWH GLVWULFW UHVLGHQF\		;

+ ,I \RXU LQVWLWXWLRQ KDV UHFHQW\ D PS CSRPHLQW HSGU D DU DFD MRU ILQDQFLD  
 LQLWLDWLYH WR PDNH \RXU LQVWLWXWLRQ RQ RRU M XDFIK RDUJ D E G H D V F R L Q F R P L Q J  
 ORDQV ZLWK JUDQWV RU ZDLYLQJ R R V Q V R P H U O I D P H O L S H O H D W O R Z D F H U W D L  
 SURYLGH GHWDLOV EHORZ

3OHDVH UHSRUW WKH QXPEHU RI LQVWURKFDXUDFXOWDQPEHU,QEQXGH  
IDFXOW\ ZKR DUH RQ \RXU LQVWLWXWLRQRXUSLQURVLRQWRKHXFHQV KRUGDW  
, ,3('6 \$\$83

)XOO WLPH 3DUW WLPH  
([FOXGH ,QFOXGH RQO LI  
WKH\ WHDFK RQH  
RU PRUH RQ  
FOLQLFDO FUHGLW  
FRXUVHV

E DGPLQLVWUDWLYH RIILFHUV ZLWK OLEUDUVDXFKHONVQADDURFRDQGHQWKH\  
DQG WKH OLNH HYHQ WKRXJK WKH\ FDDGNURWPI SDUWURFWKRDUDQGHWR  
PD\ KDYH IDFXOW\ VWDWXV  
WHDFK RQH RU  
PRUH RQ  
FOLQLFDO FUHGLW  
FRXUVHV

F RWKHU DGPLQLVWUDWRUV VWDII ZRFWHDFK RQXURFPHHQ RQ FOLQLF  
WKRXJK WKH\ GR QRW KDYH IDFXOW\ VWDWXV

G XQGHUJUDGDWH RU JUDGDWH VWLGRQVFRZKRDHVEFNWLQDWHHLQVWUX  
WLWOHV VXFK DV WHDFKLQJ DVVLVWDQW WHDFKLQJ IHOORZ DQG WKH OLN

H IDFXOW\ RQ VDEEDWLFDO RU OHDYH ZLWK SD\ ,QFOXGH ([FOXGH

I IDFXOW\ RQ OHDYH ZLWKRXW SD\ ([FOXGH ([FOXGH  
J UHSODFHPHQW IDFXOW\ IRU IDFXOW\ VDEEDWLFDO OHDYH RQ OHDYH

)XOO 7LPH 3DUW 7LPH 7RWDO

D  
E 7RWDO QXPEHU ZKR DUH PHPEHUV RI PLQRULW\ JURXSV  
F 7RWDO QXPEHU ZKR DUH ZRPHQ  
G 7RWDO QXPEHU ZKR DUH PHQ  
H 7RWDO QXPEHU ZKR DUH QRQUHVLGHQW DOLHQV LQWHUQDWLRQDO  
I

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6WXGHQW WR )DFXOW\ 5DWLR  
5HSRUW WKH )DOO UDWLR RI IXOO WLPH HTXLYDOHQW VWXGHQWV IX

WR EDVHG RQ VWXGHQWV  
DQG IDFXOW\



&RPPRQ 'DWD 6HW

, 8QGHIJUDGXDWH &ODVV 6L]H

**Class Sections:** \$ FODVV VHFWRQ LV DQ RUJDQL]HG WFLRKHG HERIGHVFIGS ORQHFUDGGW LG  
QXPEHU PHHWLQJ DW D VWDWHG WLRKHG WFLRKHG DCFDQRWU DRPX E VHFVPLRQ VXFK DV D  
ODERUDWRU\ RU GLVFXVVLRQ VHVVLROUH CGHILQHG QXD DQ\ FCHFWMLRQ FVWLQRZKLFK DW  
OHDVW RQH GHJUHH VHHNLQJ XQGHUJUDGXDW H\ FQXGH QVWWD RQH ROODHUGLRU FODVVHV  
DQG QRQFUHGLW FODVVHV DQG LQGWDYK Q RQ VWVWVFLWL B B VHXDFK DV FGLMLVHIUQ VWUXFWLRQ  
RU RQH WR RQH UHDGLQJV ([FOXGH VFXRSHQDWLQ HL QR SHUDRSH QVW WUXG V KLSV IRUHLJQ

, 1XPEHU RI &ODVV 6HFWRQV ZLWK 8QGHIJUDGXDWHV (QUROOHG

, 8QGHIJUDGXDWH &ODVV 6L]H SURYLGH QXPEHUV  
, 7RWDO

, & \$66.68%  
, 6(&7,216

7RWDO

- '(\*5((6 &21)(55('

- 'HJUHHV FRQIHUUHG\EHWZHDQ-G-XDQH  
- )RU HDFK RI WKH IROORZLQJ GLVFLSDQLHRI GLVSDRPSWRFLGWLWLFDWHVHDFDQWRFLDWH DQG EDFKH

- &DWHJRU\ 'LSORPD &HUWLILFDWHV \$VVRFLDWH &DWHJRUHV  
WR ,QFOXGH %DFKHORU\

- 1R &,3 \$VVLJQHG
- \$JULFXOWXUH
- 1DWXUDO UHVRXUFHV DQG FRQVHUYDWLRQ
- \$UFKLWHFWXUH
- \$UHD HWKQLF DQG JHQGHU VWXGLHV
- &RPPXQLFDWLRQ MRXUQDOLVP
- &RPPXQLFDWLRQ WHFKQRORJLHV
- &RPSXWHU DQG LQIRUPDWLRQ VFLHQFHV
- 3HUVRQDO DQG FXOLQDU\ VHUYLFHV
- (GXFDWLRQ
- (QJLQHHULQJ
- (QJLQHHULQJ WHFKQRORJLHV
- )RUHLJQ ODQJXDJHV OLWHUDWXUH DQG OLQJXLVWLFV
- )DPLO\ DQG FRQVXPHU VFLHQFHV
- /DZ OHJDO VWXGLHV
- (QJOLVK
- /LEHUDO DUWV JHQHUDO VWXGLHV
- /LEUDU\ VFLHQFH
- %LRORJLFDO OLIH VFLHQFHV
- 0DWKHPDWLFV DQG VWDWLVWLFV
- 0L0LWDU\ VFLHQFH DQG PL0LWDU\ WHFKQRORJLHV
- ,QWHUGLVFLSOLQDU\ VWXGLHV
- 3DUNV DQG UHFUHDWLRQ
- 3KLORVRSK\ DQG UH0LJLRXV VWXGLHV
- 7KHRORJ\ DQG UH0LJLRXV YRFDWLRQV
- 3K\VLFD0 VFLHQFHV
- 6FLHQFH WHFKQRORJLHV
- 3V\FKRORJ\
- +RPHODQG 6HFXULW\ ODZ HQIRUFHPHQW ILUHILJKWLQJ DQG SURWHFWLYH VHUYLFHV
- 3XEOLF DGPLQLVWUDWLRQ DQG VRFLDO VHUYLFHV
- 6RFLDO VFLHQFHV
- &RQVWUXFWLRQ WUDGHV
- 0HFKDQLF DQG UHSDLU WHFKQRORJLHV
- 3UHFLVLRQ SURGXFWLRQ
- 7UDQVSRUWDWLRQ DQG PDWHULDOV PRYLQJ
- 9LVXDO DQG SHUIRULQJ DUWV
- +HDWK SURIHVVLRQV DQG UH0DWHG SURJUDPV
- %XVLQHVV PDUNHWLQJ
- +LVWRU\
- 2WKHU
- 727\$/ VKRXOG



**&RPPRQ 'DWD 6HW 'HILQLWLRQV**

\$OO GHILQLWLRQV UHODWHG WR WKHWKH HODFDRO WKH VHHEWLRQ RDDS SBIBXDPMQW

,WHPV SUHFHGHG E\ DQ DVWHULVN WRHDSURLOVHSEGLMKBUWZKLVFOGRHSSW DSSHU RQ WKH &'6 GRFXPHQW EXW PD\ EH SUHVXUWHV LQGLYLGXDO SXEOLVKHUV V

\$FDGHPLF DGYLODQFHOVC HU ZKLFK HDFK VWXGHQW LWDDWLUJQIHOGR D IDFXOW\ PHPEHU R DGYL VHU ZKR WKURXJK UHXODU PHDQGLQFSOKFHSW WRPHVWVQW VHQDO SODRQJ WHUP DFDGHPLF DQGJRBDDWLRQDO SFFHOHUDWHG&SBSODHPLRQ RI D FROOHJH SURJUDP RQXVWKBV IRQ IHHZHV WKDQ WKH XVXD PRVW RIWHQ E\ DWWHQGLQJ VXPPIHU VHVW LQXQLDQW KFBUWLXQJ DHIWDFGRFLF WHUP

\$GPLWWHG \$SISGLFDQW ZKR LV RIHUVJGHJ D GMSWRB DWRUDLGHWLWXWLRQ \$GXOW VWXGHGQWPLWVREHDVVLVWDQFH VXSSRUW HR[SUHQWOW LRU DBQGWRWKHU VHUylfHV ZKR KDYH VWUJWHGWFHO OLVV WLPJH BUWZSRBDDHBUHQWHULQ \$PHULFDQ ,QGLDQ RU \$SBUWBQDMDYBQJ RULJLQV LQ DQ\ RIDVGRXWKLQDO SHRSOHV RI 1RUWK \$PHULFD LQFOXGLQJ &HQWUDO \$PHOLDLWLRQGRRDERPFLQLVJ DWULB DIOBHQ

\$SSOLFQW ILUVV WQLHG LUVQXDDZKR KDV IXOILOOHVGRWKH LQVWLWXWLRQV UHTXLUHPHQWV FRQVLGHUHG IRU DGPLVLRQ LQFOXSSOLFDWRIRQHJU ZDDYLQJDBGVZKR Bdv EHQ QRWLLHG RI RQH RI WKH IROORZLQRQF WDEMPDQWLRQLZDL WLRQ DOLPLVBU DSSOLFWRQ ZLWKGEDDGLFDQW RU LQVWLWXWLRQ \$SSOLFQWZKDWHPRXQW RI PRQH\ WKDW DQ LQVWVWXGHRQWFKDUSJOLFRUW SBQ FIRVVLQJ DFFHSWDQFH 7KbVDFPFXQWBLOH WRZDUG WXLWLRQ DQGSHUTXKHVGVWGHVQWRU LV LW UHIXQGDE LV QRW DGPLWWHG WR WKH LQVWLWXWLRQ \$VLDS SHUVRQ KDYLQJ RULJLQV LQ DQ\ RUWVHOVRU BRLXQDGH S WSSDHLVRRW WKHJ ,QGLDQ VXEFRQLQHVV LQFOXGLQJ IRU HJDPSSOCH .BDFR GDD D&KLD D3DQGVDDQ WKH 3KSLQ ,VODQGV 7KDLQDQ DQG 9LHWQDP

\$VVRFLDWH SHDZBBH WKDW QRUPDOO\ UHTXLUHVHVVVORIDMOOVZL FEK M TOHLYD OVKDOV IRXU FROHZRUN %DFKHORU\WGHZDUG EDDFDODXUHDWH RU HTXLYDQHGVMFGHJWBUH\ BDVWKHWHUPLQHGE\ 8 6 'HSDUWPHQW RI (GXFWRQ WKBXUQRD BDBQRWBHV KDQHL YHV\ BBDVR II IXOO WLPH HTXLYDOHQW FROOHJH OHYHO ZRGHNUFKILWFRQFHGXGHC LQ BDIKYHHRUDIU FRRSHUWLYH ZRUN VWXG\ SODQ SURJUDP \$FRSHUWVHL YFOSVDW VWRWQGHGHRDHRDQGO WPSOR\PHQW LQ EXVLQHVV LQGXVWU\ RU JRYHUQPHQWELVQKXDFWW DDO ZRZN M' SXHGLQFWHVZLWKWKHLU FROOHJH VWXGLHV \$OVR LW LQFOXGHHFRFROHRRUJUVGHUWVHRV ZRUZKDEKH FRPSOHWHG LQ WKUHBUV %ODFN RU \$IULFDQ\$PHULGRQLQLQDQRDQKH EODFN UDFLDO

&RPPXSHUWXGHQW ZKR OLYHV RII FDPSXV LQRISRXVDMQHGWEKD VR UL V DQROVL BZG BZEWK WKH  
 FROOHJH 7KLV FDWJHRU\ LQFOXGHV V D QGHQWVXG ZHQV F RZPKR WBYIHU RPR YKRP HWR WKH DUHD  
 WR DWWHQG FROOH  
 &RQWDFW\$ KROXW RI PHDVXUH WKDW UHSUHVHQLRQ D QYKROXWR R VFKHGQWVHG\$ OQRWUXFW  
 UHIHUHG WR DV FORFN KRXU  
 &RQWLQXRXV EDVLV IRU SUR FDDPHGQDIRVOPMQRV FODVVLILFDWLRQ WKDW LV XVHG E\ LQVWLWXWL  
 WKDW HQUROO VWXGHQWV DW DQ\ WHLPDP SOXHL QJFV KPHDFDORJALVFFRJO RRU D ZRUG  
 SURFHVVLQJ VFKRRO PLJKW DOORZ VMXGB QWMD WLRN Q UWLPOH D QZL V KJQ Q UWXGLUHPHQW WKDW  
 FODVVHLQ ERQ D FHUWDLQ GDWH  
 &RRSHUDWLYH HGXFDSW\$ BRJS DRJWBW SURYLGHV IRU DOWORVDPHQW FODVV DWWHQGDQFH DQG HPS  
 EXVLQHVV\ LRFYXVULPHQW  
 &RRSHUDWLYH& R R D V H Q J R Z Q H G R S H U D W H G R U D I Q M O L D W D H G H K R K R P E O D J I G Q Z K L F K V W X G H  
 ERDU SHG VHVSD Q S L V H L Q K R X V H K R O G F K J R H S H Q W H R V U H G X F H O L Y L Q  
 &RXQVHOLQJ\$ F W W Y L F W L H V G H V L J Q H G W R D V V L V W V W R X G H Q W Q D L V Q H S D W R Q W K S H O U Q V D Q G G H F L  
 HGXFDFWLRQ SFDURGD OSRQHWHOR  
 &UHGLVFRJQLWLRQ RI DWWHQGDQFH RU SHULRULP'D QFRK UQ HD RUL Q V R W J K D F W L R Q D W B B Q E H  
 DSSOLHG E\ D UHFLSLHQW WRZDUG V\$OHR RDT K H U W R H L Q F D W H R U R D S W K W H H I R G E P D O D Z D U G

&UHGLW FRKRYUVH WKDW LI VFFFHVVIXOO\ FRVSKHQW HFE HFD R I EFR D S S O V L H G W R Z D U G  
 UTKLUHG IRU D F G U H H Y S O R P D F H U W L I L F D W H R U R W K H U I R U P D O D Z D U G  
 &UHGLW\$KRXULW RI PHDVXUH UHSUHVHQWLQJ DRQKR XHU D PLQX MNH\$ SHUL R Q V L Q U D F W  
 VHPHVWHU RU WULPHVWHU VVWHP RUV D H P Z H N L S H D S I S R Q H L Q V R T Z D U G V W K H W R W D O Q X P E H U R I  
 KRXUV QHHGHG IRU FRPSOHWLQJ WKHP D H F X I L L W H I P H E D W W H R I R D Q R W K U H U H I R G L S D O R D Z D U G

&URVV UHJL\$WU D W H R Q Z K H U H E \ V W X G H Q W V H Q U R O F R H J D M V R D W H D Q R W K W X W L R Q P D \ W D N H  
 LQVWLWXWLRQ V S V K R X W K B Y L F R Q G L Q V W L W X W L R Q  
 'HIHUHG DGFK V V S B Q F W L F H R I S H U P L W W L Q J D G P L W H Q H G X W X D O H Q W R U V B S R V W S R Q H H Q U R O O  
 SHULRG RI RQH DFDGHFDU WHUP RU RQH  
 'HJUHSQ DZDUG FRQIHUHG E\ D FROOHJH G O L L Y H G X E D W L R Q R O W K W U S R W W R Q H D R Q R I I L F L D O  
 UHFORLWLRQ IRU WKHSO H W L R S O R D O R R P W X G L H V  
 'HJUHH VHHNLQJ 6 W W X G H Q W V H Q U R O O H G L Q F R X U V H V I R W L F O V H G L W X Z K L R Q U H U H F R J Q L J H G E \ W  
 VHHNLQJ D GHJUHH RU IRUPDO DZDUKL\$ W L W K Q W H Q G H U G U D R G X D W F O X G H Y V H V X G H Q W V H Q U R O O H G L Q  
 YRFDWLRQ S D W R S O R P R V  
 'LIIHUV E\ SURJUDP F D O S H O D H U Q G D W R P W H P F O D V V L I L F D W L R Q W E D M L V X V H G E \ L Q V W L W X W L R Q V  
 RFFXSDWLRQDO YRFDWLRQDO SURJUDP W P I D Y D H Q L R Q O D N Q X G K I Q W K H D A V W F S H R L I L F W L P H V  
 GHSHQGLQJ RQ WKH SURJUDP GHVLUHG I H R U H W Z R S P O H V D K V S U K R R L O D P L L Q W D R Q X D U \  
 ODUFK OD\ 6HSWHPEHU DQG 1RYHPEHUL Q Q G O X D U K U H S S U P R Q W D Q S U Z F W U R P H U

'LSORR B D S R V W V H F R D Z D U G F H U W L I L F D W H R U G L S O R P D  
 'LVWDQFH O S O R S V L R Q I R U H D U Q L Q J F R X U V H F U H F G E W H D W H R O H Y D P I S R Q Q R A D H W L R Q W Y L D  
 VDWHOOLWH F D W V F S E Q S Y G R H V B R X U V H V R U R W K H U P H D Q V  
 'RFWRU\TV GHJUHH UHVH B S P A O / R K R O D U K H L S R F W R U V G H J U H H G W '@ \E ,p%y\$ P

&RPPRQ 'DWD 6HW

(DUO\ GHFLVLRQ SODQ

/LEHUDO DUWV FDUHBUWRFJDEPLDQWZKBRK D VWXGHQW HDUQVHSDGJHJHJ DGXDWH GHJUHHV LQ WZR V  
ILHOGV RQH LQ D OLEHUDO DUWV PDDMR UR UD QG HFK B CR LWK G UP DL Q RJ S Z R H H W K H L U R Q F D P S X V R U  
WKUR XURU W WUDWLRQ  
ODVWHU V GBJDZHDUG WKDW UHTXLUHV WKH VXFFHWWXG\FRIPSHQHULDROR IR D H S R J J U D P R  
WZR IXOO WLPH HTXLYDOHQW DFDGHPHBRH DU V HRJUZHU N E P H R Q I G W K K I V H E G F K U H H V V X F K  
DV W K R V H L Q 7 K H R O R J \ 0 ' L Y 0 + / D S D Y L I L M G D D W Z H I U H V W R S P H R W O V F L O R Q D O P D \ U H T X L U H  
P R U H W K D Q W Z R I X O O W L P H H T X L Y D O H Q W D F D G H P L F \ H D U V R I Z R U N

0LQRULW\ DIILOLDWLRQ D6S B S I P L O V L R Q V L G F H U D W L R Q L Q W K H D G P L V V L R Q S U R F H V V I R U P H P E H U V  
GHJQDWHG UDFLDO\ H U P K Q L F P L Q R U L W  
0LQRULW\ VWXGHQW F H Q W F H Q Z W M K S U R J U D P V D F W L Y L W L Q H V D O F H G W R K U H V H R O Y Q I F H V L Q W H Q G H G W R H  
HSHULHQFH RI VWXGHQWV RI FRORU  
0RGHO 8QLWHG V D P X L Q D W L R Q D F W L Y L W \ I R F X V L Q J V R L Q R Q R Q D G F G L S U H R P D F X W L R Q J O R E D O L J D  
\$V V X P L Q J U R O H V D V I R U H L J Q D P E D V V D F R I Q G D Q G U G H G B W D F W H M Q J D W X G L Q Q G H E D W H G U D I W  
U H V R O X W L R Q V D Q G P D \ S D U W L F L S D W Q F H Q D Q D W L R Q D O 0 R G H O 8 1 F R Q I H U H  
1 D W L Y H + D Z D L L D Q R U 2 W K H S U S B D F R I Q F K D M O D Q G H L L J L Q V L Q D Q \ R I W K H R U L J L Q D O S H R S O H V R I + D Z  
\* X D P 6 D P R D R U R W K H U 3 D F L I L F , V O D Q G V  
1 R Q U H V L G H S V S H U O L R Q Z K R L V Q R W D F L W L J H Q R U Q G D Z K R R Q D Q R I W K K M B R K W W G \ 6 R V D W H V D  
D Y L V D S R U D B P V L V D Q G G R H V J G R W W R D V H P D K B U Q G H I L Q L W H O  
2 Q F D P S X V G D L F H Q H G G D \ F D U H I R U V W X G H Q W V \ F X L X D Q Q I R X V D D B B \ D J H D Q G X S

2SHQ DGPLS G I P R Q V L R Q S R O L F \ X Q G H U Z K L F K Y L U G X D D V C H M B O O W H S R Q Q D V U Z L W F K R R O J U D  
\* ( ' H T X L Y D O H Q F \ G L S O R P D V D U H D G P L W F W H G F Z L W G K R X H W W H V I D R U G H W R R D F B O W K P I U  
T X D O L I L F D W L R Q V  
2 W K H U H \ S H Q V H V D F R X W D Y H U D J H F R V W V I R U F O R W K I L R Q J O O D I X Q R W \ D H Q W M U M H G L Q P H Q W P H G  
I H H D Q G I X W Q L V K L Q  
2 X W R I V W D W H K H V X L W L W L R Q F K D U J H G E \ L Q V W L W X W L R B M W W W W K H K R Q M W L W X G H L R Q V \ Z I R R G R Q R  
V W D W H \ V \ W R X L L G H P Q H Q W V  
3 D U W W L P H V W X G H Q W \$ X Q G H U H Q V G H O U R H O O H G I R U I H Z H U W I D Q V H U F U R H G L W V S H U V H P H V W H U R U T X  
I H Z H U W K D Q F R Q W D F W K R X U V D Z H N H D F K W H U P  
3 H U V R Q D O F R Z Q M H R Q R Q H R U J U R X S F R X Q V H O L Q J Z W W G H Q V D L Z K G S D Q W W W L R Q D O V I R U  
H S O R S H U D F Z O D Q G P M K W O P E I S T O P L S U H W B W G E H @ P X V P R I D Q R U V D V S V J P @ p A 0 H L B a @ P A p p @ P O X P

5DFH HWKQD FWHRU\ XVHG WR GHVFULEH JURXSCHQW ZIK LZFKWIKO QWY EGDRQV E GORQH L  
H\HV RI WKH FRPPXQLW\ 7KH FDWHJRUH HQ LQWL RQRW RQ HQRWKHU R SRORWILFDO RULJLQV \$ SHUVRQ  
PD EH FRXQWHR QHFRQO

5DFH HWKQLFLW & DVQHQRU QXVHG WR FODVVL\ VWXGHQW WFLWU IHP SRWHHQ RZQRVH UDFH HWKQ  
DQG ZKRQ LQVWLWXW SCRDFH LQHRXSHF DLHGHVDFL DROUHWKQLF FDWH  
5HOLJLRXV DIILOLDWLRQ FRPPLWPH 6SWF LDO DFRQLVLGHRQD DFRQRULYHQ LQ WKH DGPLVVLRQ  
SURFHVV IRU DIILOLDWLRQ ZLWK D FRHPRV LQFH Q WX WRKDR UHIDLVLK XVHQ RFLRQLRQ RU REVHUYDQFH  
RI FHUWDR QVWV GQV OLIHVW

5HOLJLRXV FRXQVRQLRQH RU JURXS FRXQVHOLQJ ZWVGHQVLD QK R SDQRWH WRLRQDOV IRU V  
HSORUHL R SDREOHPV RU LVVXHV

5HPHGLDO VQVWLWXWLRQDO FRXUVHV GHVLJQHGHU RDOV FRPSHQWHQ GHV LFLHQW LQ WKH JH  
QH FHVV DUJXORU WWHRFQGDW FXOX DQG HJXFDWLRQDO VHWWLQ  
5HTXLUHGHU HHQ VXP FKDUJHG WR VWXGHQWV IRLQ GWHHTX LQVHG FRVYHFKG DE O DWLHWLRQ  
SURSRUWLRQ RI DOO VWXGHQWV WKDW WKH H[FRPSVLHQW ZK R FRVHLQ RQ X GHDV SOLFDFWLRQ IHVV  
RUSLRQDO IHVV VXF SDNLQGHU IHVV RU

5HVLGHQW DOLHQ RU RWKHQ SHUVRQ ZIKRQ RQLRQLW] D FLWL]HQ RU QDWLRQDO RI WKH 8QLWHG 6W  
DQG ZKR KDV EHHQ DGPLWWHG DV D ORU R EWLPIQLQD GSWURDQMIQHV SKHUSLGHQW DOLHQ VWDWXV  
DQG ZKR KROGV HLWKHU DQ DOLHQ UHJLQ/ WDU DMR SRU DDU G HYEG HQW & RUG >)RUP ,

@ RU DQ \$UULYDO 'HSDUWXUH 5HQRW G D YRFPQ YH @ D LHW R OD LPRV DUDLRW VWDWXV VXFK DV  
6HFWLRQ 5HIXJHH 6HFWLRQ \$V\ORR H R R Q G R W E R Q D O D L Q W D Q Q W 3D

5RRP DQG ERDUG FKDUJH \$VVRQ H DFRSXE OH RFFXSDQF\ LQ LQVWLWXWLRQDO KRXLQJ DQG PHDO  
SHU ZHRU PD LXP SDPHO

6HFRQGDU\ VFKRRO UHFRUG D QIRG PDWLRQ RDEWRDLQHG E\ WKH VFRQGDU\ VFKRRO WKDW PD  
LQFOXGH VXFK WKLQJV DV WKH VWXGHQW QNL\*3\$ V R SRW HD E R Q V D U G S VFRQVHORU  
UHFRPPHQGDWLRQV

6HPHVWHU FDOHQSDOHV QGDHP VVWHP WKDW FRQVLVWV HRP L V ZR H W H P ZLWKHUV GXULQJ WKH DFDG  
DERXW ZHHN IRU HDFK VHPHVWHU R DLQV WULFRQDLR Q X P R H U H V D V I E R Q D

6WXGHQW GHVLJQSIGRBD MRURI VWXG\ EDVHG RQ LQGLYWG KDDV LQVWHHQGHV WRI GHVLJQHGH ZLWK  
DQ DGYLVHU

6WXG\ DE SDQDUUDQJHPHQW E\ ZKLFK D VWXGHQW SRPSDPH W X S D L Q W RQ WKH FROOH  
DQRWKHU FRXQWU\ &DQ EH DW D FDP SW MYDHE D RUDGH R H QWK D R W K K V R F R R S V H U D U 8 6  
FRORU DQ LQVWLWXWLRQ RI DQRWKHU FRXQWU

6XPPHU VHSWLRFHU VHVVLQR LV VKRUWHU WKDQ DGHHWKQ SDUW PHVWIKHU DQG QRW FRQ  
DFDGHPLF IHDU ,W LV QRW WKH WLLQG R G L P VRU LQV W V W W L W X W H R Q R B S H K H D I R X U W K W H P R I D Q  
LQVWLWXWLRQ RSHUDWLQJ RQ D TXDUWRG L P D Q D Q G D U R V \ F R U H P V H K \ W L R Q \ W R W X U L Q J L Q  
WKH VXPPHU PRQWKV 6RPH VFKRROV WFKR R B O V Y R F D W H L R Q D D O L R Q G 6 H F D O W V H V Z L W K Q R  
VSDUDWH VXPPHU VHVVLQR

7DOHQW DELOLW\ DV S P E V D D R Q R D V L G H U D W L R Q J L Y H Q W R V W X G H Q W V Z L W K G H P R Q V W U D W H G  
WDOHQW DELOLWLHV LQ DUHDW R S R L Q W W H W H K H X D W R V W H K G F L Q V W L W X W L R Q

7HDFKHU FHUWLILFDWIRRI Q SPU G H V D B Q H G W R S U H S D U H V W X I G R W V W R P H H W W K H U H T X L U H P H Q W  
FHUWLILFDWLRQ DV W H P E I G N O H R I Q K O G P H G F R E C K R O V

7UDQVIHU D S S O L G B Q W L G X D O Z K R K D V I X O I L O O H G R W K H I E R Q W L G H W H U L G R Q T V U H T X L U H P H Q W  
DGPLVVLRQ LQFOXGLQJ SD\PHQW RU LZDDQLQD Q R G Z K R R K D S S G L F D W R R Q Q H B W W H Q G H G  
DQRWKHU R R O X Q L Y H U V L W

&RPPRQ 'DWD 6HW

9ROXQWHHU ZRUN DV D ~~6SHFMDQ~~ ~~FRD~~ ~~FWL~~ ~~SH~~ ~~UDWLRQ~~ JLYHQ WR VWXGHQWV IRU DFWLYLW\ GRQH RQ  
YROXQWHHU EDVLV H J WXWRULQH H ~~OR~~ ~~SH~~ ~~SLOW~~ ~~DRU~~ ~~FDLW~~ ~~DE~~ ~~ZH~~ ~~LN~~ ~~LV~~ ~~Q~~ ~~LW~~ ~~HU~~ ~~WLF~~ ~~H~~ WR WKH  
FRPPXQLW\ WKH